

Financial statements

**The Salvation Army, Singapore  
Social Fund**

For the financial year ended 31 March 2024

# Organisation information

<b>Unique Entity Number (UEN)</b>	T07CC3012G
<b>Registered office</b>	20 Bishan Street 22 Singapore 579768
<b>Main Committee</b>	Mr Lee Chee Yong Colonel Hary Haran M V Ramasamy Ms Ho Yin Fong Mr Geh Si Yuan Mr Zheng Hao Ran Mr Yeo Jih-Shian Ms Pearly Kwok Kwai Choo Ms Ang Sok Leng (Appointed on 27 September 2023) Lieut. Colonel Nigel Cross (Appointed on 2 January 2024) Koh Wee Boon, Kelvin (Appointed on 1 September 2024) Lim Thean Hock Stephen (Appointed on 1 September 2024) Lieut. Colonel Kyle Smith (Concluded his tenure on 16 August 2023) Ms Lee Pei Yee (Concluded her tenure on 13 March 2024) Mr Peter Tan Kim Thian (Concluded his tenure on 11 September 2024)
<b>Banker</b>	DBS Bank Ltd
<b>Independent Auditor</b>	Foo Kon Tan LLP Public Accountants and Chartered Accountants 1 Raffles Place #04-61/62 One Raffles Place Tower 2 Singapore 048616

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## **Statement by The Singapore Social Fund Board for the financial year ended 31 March 2024**

In the opinion of The Singapore Social Fund Board,

- (a) the accompanying financial statements are drawn up in accordance with the provisions of the Salvation Army Ordinance 1939, the Charities Act 1994 and other relevant regulations (the “Charities Act and Regulations”), and the Charities Accounting Standard so as to present fairly, in all material respects, the state of affairs of Social Fund (the “Fund”) operated by The Salvation Army, Singapore (the “Organisation”) as at 31 March 2024 and the results and cash flows of the Fund for the financial year then ended;
- (b) at the date of this statement, there are reasonable grounds to believe that the Fund will be able to pay its debts as and when they fall due;
- (c) the Fund has used the donation monies in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations;
- (d) the Fund has complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations; and
- (e) the accounting and other records required to be kept by the Fund have been properly kept in accordance with the provisions of the Charities Act and Regulations.

The Singapore Social Fund Board approved and authorised the issue of these financial statements.

On behalf of The Singapore Social Fund Board



.....  
LEE CHEE YONG  
Chairman



.....  
PEARLY KWOK KWAI CHOO  
Treasurer

Dated: **27 SEP 2024**

# **Independent auditor's report to The Singapore Social Fund Board of The Salvation Army, Singapore Social Fund**

## **Report on the Audit of the Financial Statements**

### Opinion

We have audited the financial statements of The Salvation Army, Singapore Social Fund (the “Fund”), which comprise the statement of financial position as at 31 March 2024, and the statement of financial activities and statement of cash flows for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

The Fund is a segment of The Salvation Army, Singapore (the “Organisation”), and is not a separately incorporated legal entity. The accompanying financial statements have been prepared from the records of the Organisation and reflect only the transactions relating to the Fund.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Salvation Army Ordinance 1939, the Charities Act 1994 and other relevant regulations (the “Charities Act and Regulations”), and the Charities Accounting Standard (“CAS”) so as to present fairly, in all material respects, the state of affairs of the Fund as at 31 March 2024 and of the results and cash flows of the Fund for the year ended on that date.

### Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (“SSAs”). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organisation in accordance with the Accounting and Corporate Regulatory Authority (“ACRA”) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (“ACRA Code”) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information

The management is responsible for the other information. The other information comprises the information included in the Statement by The Singapore Social Fund Board and annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Independent auditor's report to The Singapore Social Fund Board of The Salvation Army, Singapore Social Fund (Cont'd)

## Report on the Audit of the Financial Statements (Cont'd)

### Responsibilities of Management and The Singapore Social Fund Board for the Financial Statements

The management is responsible for the preparation and fair presentation of financial statements in accordance with the provisions of the Salvation Army Ordinance 1939, the Charities Act and Regulations, and CAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

The Singapore Social Fund Board's responsibilities include overseeing the Fund's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

# Independent auditor's report to The Singapore Social Fund Board of The Salvation Army, Singapore Social Fund (Cont'd)

## Report on the Audit of the Financial Statements (Cont'd)

### Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with The Singapore Social Fund Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Other matter

The financial statements of the Fund for the year ended 31 March 2023 were audited by another firm of auditors whose report dated 19 September 2023 expressed an unmodified opinion on those financial statements.

# **Independent auditor's report to The Singapore Social Fund Board of The Salvation Army, Singapore Social Fund (Cont'd)**

## **Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Charities Act and Regulations to be kept by the Fund have been properly kept in accordance with the provisions of the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention to cause us to believe that during the financial year:

- (i) the Fund has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Fund has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



Foo Kon Tan LLP  
Public Accountants and  
Chartered Accountants

Singapore, **27 SEP 2024**



## Statement of financial position

as at 31 March 2024

	Note	31 March 2024 \$	31 March 2023 \$
<b>ASSETS</b>			
<b>Non-current assets</b>			
Plant and equipment	3	951,303	787,399
Intangible assets	4	289,832	353,036
		<b>1,241,135</b>	<b>1,140,435</b>
<b>Current assets</b>			
Trade and other receivables	5	2,517,520	3,484,352
Cash and bank balances	6	16,042,730	15,510,092
		<b>18,560,250</b>	<b>18,994,444</b>
<b>Total assets</b>		<b>19,801,385</b>	<b>20,134,879</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Trade and other payables	7	3,126,166	3,178,139
Provision for unutilised leave		540,124	552,061
<b>Total liabilities</b>		<b>3,666,290</b>	<b>3,730,200</b>
<b>Net assets</b>		<b>16,135,095</b>	<b>16,404,679</b>
<b>Represented by:</b>			
<b>Funds and reserves</b>			
Asset amortisation funds	8	1,241,135	1,140,435
Unrestricted funds	9	10,797,389	11,257,837
Restricted funds	10	4,096,571	4,006,407
<b>Total funds and reserves</b>		<b>16,135,095</b>	<b>16,404,679</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

## Statement of financial activities for the financial year ended 31 March 2024

		31 March 2024			
Note		Unrestricted funds \$	Asset amortisation funds \$	Restricted funds \$	Total \$
	<b>Income</b>				
	Income from generated funds				
	Voluntary income				
11	- Donations	6,655,341	-	1,230,082	7,885,423
	Activities for generating funds				
	- Fundraising	1,180,401	-	-	1,180,401
	- Rental fee	128,006	-	57,827	185,833
12	Investment income	223,002	-	-	223,002
	Income from charitable activities				
	- Programme Fees	7,088,882		196,805	7,285,687
13	- Funding from government	16,201,023	-	6,397,075	22,598,098
	- Funding from Community Chest	-	-	578,040	578,040
	- Sundry revenue	77,937	-	176	78,113
	Other income				
14	- Funding from government - others	103,200	-	-	103,200
	<b>Total income</b>	<b>31,657,792</b>	<b>-</b>	<b>8,460,005</b>	<b>40,117,797</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

## Statement of financial activities for the financial year ended 31 March 2024 (Cont'd)

		31 March 2024			
	Note	Unrestricted funds \$	Asset amortisation funds \$	Restricted funds \$	Total \$
<b>Expenditure</b>					
Cost of generating funds					
- Costs of generating voluntary income					
- Manpower costs	15	584,611	-	40,000	624,611
- Operating and administrative costs	16	88,931	-	9,816	98,747
- Other fundraising costs		413,384	-	24,358	437,742
Investment expenses		8	-	-	8
Costs of charitable activities					
Manpower costs	15	15,258,198	-	747,985	16,006,183
- Eldercare		188,951	-	6,916,067	7,105,018
- Children and Youth		483,395	-	-	483,395
- Migrant Workers Ministry		1,088,816	-	24,037	1,112,853
- Community and Other Services					
Other costs					
- Operating and administrative costs	16	10,815,311	-	2,637,071	13,452,382
- Depreciation and amortization expenses		-	487,210	-	487,210
Governance costs					
- Manpower costs	15	332,135	-	81,663	413,798
- Operating and administrative costs	16	267,852	-	57,359	325,211
<b>Total expenditures</b>		<b>29,521,592</b>	<b>487,210</b>	<b>10,538,356</b>	<b>40,547,158</b>
Surplus/(Deficit) before grant		2,136,200	(487,210)	(2,078,351)	(429,361)
Grant from General Fund		-	-	159,777	159,777
<b>Surplus/(Deficit) for the year</b>		<b>2,136,200</b>	<b>(487,210)</b>	<b>(1,918,574)</b>	<b>(269,584)</b>
Grant to Programmes		(1,201,640)	-	1,201,640	-
Transfer between funds		(1,395,008)	587,910	807,098	-
<b>Net movement in funds and reserves</b>		<b>(460,448)</b>	<b>100,700</b>	<b>90,164</b>	<b>(269,584)</b>
<b>Reconciliation of funds and reserves</b>					
Total funds and reserves brought forward		11,257,837	1,140,435	4,006,407	16,404,679
<b>Total funds and reserves carried forward</b>		<b>10,797,389</b>	<b>1,241,135</b>	<b>4,096,571</b>	<b>16,135,095</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

## Statement of financial activities for the financial year ended 31 March 2024 (Cont'd)

		31 March 2023			
	Note	Unrestricted funds \$	Asset amortisation funds \$	Restricted funds \$	Total \$
<b>Income</b>					
Income from generated funds					
Voluntary income					
- Donations	11	6,326,227	-	631,150	6,957,377
Activities for generating funds					
- Fundraising		229,057	-	-	229,057
- Rental fee	12	9,900	-	-	9,900
		126,807	-	-	126,807
Investment income					
Income from charitable activities					
- Programme Fees		6,579,553	-	46,868	6,626,421
- Funding from government	13	15,446,845	-	5,268,254	20,715,099
- Funding from Community Chest		-	-	606,481	606,481
- Sundry revenue		73,139	-	2,004	75,143
Other income					
- Funding from government - others	14	76,060	-	-	76,060
<b>Total income</b>		<b>28,867,588</b>	<b>-</b>	<b>6,554,757</b>	<b>35,422,345</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

## Statement of financial activities for the financial year ended 31 March 2024 (Cont'd)

		31 March 2023			
	Note	Unrestricted funds \$ (Restated)	Asset amortisation funds \$	Restricted funds \$ (Restated)	Total \$
<b>Expenditure</b>					
Cost of generating funds					
Costs of generating voluntary income					
- Manpower costs	15	628,529	-	38,496	667,025
- Operating and administrative costs	16	223,757	-	23,899	247,656
- Other fundraising costs		556,248	-	23,446	579,694
Investment expenses		113,066	-	-	113,066
Costs of charitable activities					
Manpower costs	15				
- Eldercare		14,574,199	-	208,270	14,782,469
- Children and Youth		142,373	-	6,026,543	6,168,916
- Migrant Workers Ministry		450,006	-	-	450,006
- Community and Other Services		1,081,249	-	62,573	1,143,822
Other costs					
- Operating and administrative costs	16	10,659,728	-	1,951,714	12,611,442
- Depreciation and amortisation expenses		-	516,953	-	516,953
Governance costs					
- Manpower costs	15	370,357	-	70,745	441,102
- Operating and administrative costs	16	290,702	-	57,826	348,528
Plant and equipment written off		-	28,750	-	28,750
<b>Total expenditure</b>		<b>29,090,214</b>	<b>545,703</b>	<b>8,463,512</b>	<b>38,099,429</b>
Deficit before grant		(222,626)	(545,703)	(1,908,755)	(2,677,084)
Grant from General Fund		115,050	174,410	204,633	494,093
<b>Deficit for the year</b>		<b>(107,576)</b>	<b>(371,293)</b>	<b>(1,704,122)</b>	<b>(2,182,991)</b>
Grant to Programmes		(1,397,076)	-	1,397,076	-
Transfer between funds		(119,135)	328,666	(209,531)	-
<b>Net movement in funds and reserves</b>		<b>(1,623,787)</b>	<b>(42,627)</b>	<b>(516,577)</b>	<b>(2,182,991)</b>
<b>Reconciliation of funds and reserves</b>					
Total funds and reserves brought forward		12,881,624	1,183,062	4,522,984	18,587,670
<b>Total funds and reserves carried forward</b>		<b>11,257,837</b>	<b>1,140,435</b>	<b>4,006,407</b>	<b>16,404,679</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

## Statement of cash flows

for the financial year ended 31 March 2024

	Note	Year ended 31 March 2024 \$	Year ended 31 March 2023 \$
<b>Cash flows from operating activities</b>			
Deficit for the year		(269,584)	(2,182,991)
Adjustments for:			
Interest income		(196,688)	(126,807)
Plant and equipment written off		-	28,750
Deprecation of plant and equipment	3	380,966	397,573
Amortisation of intangible assets	4	106,244	119,380
Provision for unutilised leave		(11,937)	(15,696)
Operating cash flows before changes in working capital		9,001	(1,779,791)
Change in restricted cash		184,619	(27,173)
Change in trade and other receivables		946,807	870,817
Change in trade and other payables		(51,973)	291,698
<b>Net cash generated from / (used in) operating activities</b>		<b>1,088,454</b>	<b>(644,449)</b>
<b>Cash flows from investing activities</b>			
Purchase of plant and equipment		(544,870)	(307,185)
Purchase of intangible assets		(43,040)	(195,891)
Interest received		216,713	66,265
<b>Net cash used in investing activities</b>		<b>(371,197)</b>	<b>(436,811)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>717,257</b>	<b>(1,081,260)</b>
Cash and cash equivalents at the beginning of year		14,214,159	15,295,419
<b>Cash and cash equivalents at the end of year</b>	6	<b>14,931,416</b>	<b>14,214,159</b>

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

# **Notes to the financial statements**

## **for the financial year ended 31 March 2024**

### **1 General information**

The Salvation Army, Singapore (the “Organisation”) was constituted as a corporation in Singapore under the Statutes of the Republic of Singapore, Salvation Army Ordinance 1939. The Organisation is registered as an exempt charity under the Charities Act 1994 and domiciled in Singapore. The registered address of the Organisation is at 20 Bishan Street 22, Singapore 579768.

The Salvation Army, Singapore is organised for administrative purposes into two units, which are described below:

(i) **General Fund, Singapore**

The General Fund deals mainly with the activities for generating funds, Christian education and activities and all headquarters matters not specifically included in Social Fund, which includes undertaking the functions of an owner of property and deals with all transactions relating to the properties owned by the Organisation.

(ii) **Social Fund, Singapore**

The Social Fund deals with the social operations of the Organisation which has been conferred the Institution of Public Character status. Accordingly, qualifying donors are granted tax deduction for donations made by them to the Social Fund.

The Social Fund (the “Fund”) operates or provides:

- nursing home;
- day care centre for the elderly;
- residential homes for children and young people at risk;
- ministries to troubled young people;
- fostering agency services;
- food for families;
- counselling services;
- prison support services;
- outreach programme for male migrant workers; and
- residential care programme for foreign domestic workers in distress.

There have been no significant changes in the nature of the Fund’s activities during the year.

The Fund is a segment of the Organisation, and is not a separately incorporated legal entity. The accompanying financial statements have been prepared from the records of the Organisation and reflect only the transactions relating to the Fund.

The financial statements of the Fund for the current financial year were approved and authorised for issue by The Singapore Social Fund Board on the date of the Statement by the The Singapore Social Fund Board.

## **2(a) Basis of preparation**

The financial statements of the Fund have been prepared in accordance with the provisions of the Salvation Army Ordinance 1939, the Charities Act 1994 and other relevant regulations (the “Charities Act and Regulations”), and the Singapore Charities Accounting Standard (“CAS”). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore dollars (\$) which is the Fund’s functional currency. All financial information presented in \$ are expressed in units, unless otherwise stated.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

### Significant accounting estimates and judgements

The preparation of the Fund’s financial statements in conformity with CAS requires The Singapore Social Fund Board to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of income, expenditures, assets and liabilities. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The Singapore Social Fund Board is of the opinion that there are no significant accounting judgements made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

There are no critical accounting estimates and assumptions used and areas involving a high degree of judgement.

## **2(b) Adoption of new and revised standards**

The accounting policies adopted are consistent with those of the previous financial year.

## **2(c) Summary of significant accounting policies**

### **Plant and equipment**

All items of plant and equipment are initially recorded at cost. Cost includes its purchase price and any cost that is directly attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Fund.

The cost of an item of plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Fund and the cost of the item can be measured reliably. The Fund’s policy is to capitalise assets that cost more than \$10,000.

Repair, maintenance and renovation costs for properties not owned by the Organisation are charged to the statement of financial activities as incurred.



**2(c) Summary of significant accounting policies (Cont'd)****Plant and equipment (Cont'd)**

Plant and equipment are subsequently measured at cost less accumulated depreciation and are depreciated using straight-line method to write-off the cost of the assets over their estimated useful lives as follows:

Motor vehicles	5 years
Equipment and software	5 years

The estimated useful lives, depreciation method and residual values are reviewed periodically, at least annually, and adjusted prospectively, if there is a change in estimate.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in the statement of financial activities in the year the asset is derecognised.

**Assets-in-progress**

Assets-in-progress are reclassified to the appropriate category of plant and equipment when completed and ready for use. An equipment-in-progress is not depreciated as the asset is not yet available for use.

**Intangible assets**

Intangible assets acquired separately are measured initially at cost. Following initial acquisition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite useful lives are amortised over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

**Computer software**

Where computer software is not integrally related to associated hardware, they are recognised as an intangible asset provided they are clearly identifiable, can be readily measured and it is probable they will lead to future economic benefits that the Organisation controls. The Organisation carries capitalised computer software assets at cost less amortisation and any impairment losses. These assets are amortised over the estimated useful lives of 5 years on a straight-line basis. Computer software maintenance costs are expensed as incurred. Any impairment loss is recognised in the statement of comprehensive income when incurred.

**Trade and other receivables**

Trade and other receivables excluding prepayments are initially recognised at their transaction price, excluding transaction costs, if any. Transaction costs are recognised as expenditures in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

After initial recognition, trade and other receivables excluding prepayments are measured at cost less any accumulated impairment losses. Prepayments are measured at the amount paid less the economic resources received or consumed during the financial year.

**Cash and cash equivalents**

Cash and cash equivalents comprises cash on hand and at bank, demand deposits and short-term deposits which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash excludes restricted cash.

**2(c) Summary of significant accounting policies (Cont'd)****Trade and other payables**

Trade and other payables excluding accruals are recognised at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs are recognised as expenditures in the statement of financial activities as incurred. Accruals are recognised at the best estimate of amount payable.

**Funds and reserves****(a) Asset amortisation funds**

These funds represent the carrying amount of the capitalised assets that Fund purchased.

**(b) Unrestricted funds**

Unrestricted funds are funds that is freely available for operating purposes not subject to commitments.

**(c) Restricted funds**

These are donations and grants held for restricted purposes as specified by the donors or grantors.

**Taxes****Goods and services tax ("GST")**

Income, expenditures and assets are recognised net of the amount of GST except:

- Where the GST incurred on a purchase of goods or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the financial position.

**Leases****As lessor**

Rental income from an operating lease is recognised on a straight-line basis over the period of the lease, even if the payments are not made on such a basis. The aggregate cost of lease incentives, if any, is recognised as a reduction over the lease term

**As lessee**

Operating lease payments are recognised as an expense in the statement of financial activities on a straight-line basis over the lease term. The aggregate benefit of incentive provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

**Provisions**

Provisions are recognized only when a present obligation (legal or constructive) exists as a result of a past event, it is probable that a transfer of economic benefits in settlement will be required, and the amount of the obligation can be estimated reliably.

The provision in the Fund's statement of financial position refers to estimated liability for unconsumed leave. Employee entitlements to annual leave are recognised as a liability when they accrue to the employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

**2(c) Summary of significant accounting policies (Cont'd)**

**Income recognition**

Income is recognised in the Statement of Financial Activities to the extent that the Fund becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

Income from generated funds

(a) Voluntary income

The Fund's voluntary income comprises cash donations, and donations-in-kind:

- Cash donations are recognised when the Fund has an unconditional entitlement to the receipts; and
- Donations-in-kind are recognised when such donation can be estimated with sufficient reliability and are based on a reasonable estimate of their value to the Fund, which approximates the open market value for similar items.

(b) Activities for generating funds

This is mainly made up of fundraising income and rental fees:

- Fundraising income relates to proceeds from fundraising events held by the Organisation and Fund and is recognised on cash basis; and
- Rental fees are recognised on a straight-line basis over the period of the lease.

(c) Investment income

Investment income is recognised by the Organisation when receivable. In the financial statements of the Fund, investment income refers to interest income allocated to the Fund by the Organisation.

Income from charitable activities

(a) Programme fees

These are programme fees for the provision of services by the Fund to beneficiaries.

(b) Funding from government

Government subventions and other grants are recognised where there is reasonable assurance that the funds will be received and all attaching conditions will be complied with.

(c) Community Chest Funding

Community Chest Funding is funding received to support the Kids-In-Play programme to provide a child-centric approach in supporting families affected by parental incarceration,. The funding is recognised when it is received and ring-fenced as restricted funds.

(d) Sundry revenue

Sundry revenue is mainly made up of other income that the Fund has not been able to analyse under the main income categories.

**2(c) Summary of significant accounting policies (Cont'd)**

**Income recognition (Cont'd)**

Other income

This income mainly comprises government grants under the employment related schemes. Government grants are recognised where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

**Expenditures**

All expenditures are accounted for on an accrual basis and have been classified under headings that aggregate all costs related to that activity.

Costs of generating funds

These are costs associated with generating income from all sources other than from undertaking charitable activities. The cost in this category comprises cost on generating voluntary income, cost of fundraising events and investment management cost.

Costs of charitable activities

Costs of charitable activities comprise all costs incurred by the Fund in providing residential care, healthcare and community services. Such costs include manpower costs, property maintenance costs, operating costs and other administrative costs.

Governance costs

Governance costs comprise all costs attributable to the general running of the Fund in providing the governance infrastructure and in ensuring public accountability.

**Employee benefits**

Defined contribution plan

The Fund (through the Organisation) makes contributions to the Central Provident Fund Scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Organisation has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

**Foreign currency**

Transactions in foreign currencies are measured in the functional currency of the Fund and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in the statement of financial activities.

**3 Plant and equipment**

	Motor vehicles \$	Equipment and software \$	Equipment- in-progress \$	Total \$
<b>Cost</b>				
At 1 April 2022	1,169,777	1,851,464	48,010	3,069,251
Additions	-	307,185	-	307,185
Written off	-	-	(28,750)	(28,750)
Reclassification	-	19,260	(19,260)	-
At 31 March 2023	1,169,777	2,177,909	-	3,347,686
Additions	-	544,870	-	544,870
<b>At 31 March 2024</b>	<b>1,169,777</b>	<b>2,722,779</b>	<b>-</b>	<b>3,892,556</b>
<b>Accumulated depreciation</b>				
At 1 April 2022	1,086,096	1,076,618	-	2,162,714
Depreciation for the year	35,515	362,058	-	397,573
At 31 March 2023	1,121,611	1,438,676	-	2,560,287
Depreciation for the year	35,516	345,450	-	380,966
<b>At 31 March 2024</b>	<b>1,157,127</b>	<b>1,784,126</b>	<b>-</b>	<b>2,941,253</b>
<b>Net book value</b>				
<b>At 31 March 2024</b>	<b>12,650</b>	<b>938,653</b>	<b>-</b>	<b>951,303</b>
At 31 March 2023	48,166	739,233	-	787,399

**4 Intangible assets**

	Computer software \$	Computer software- in-progress \$	Total \$
<b>Cost</b>			
At 1 April 2022	573,612	-	573,612
Additions	122,531	73,360	195,891
At 31 March 2023	696,143	73,360	769,503
Reclassification	73,360	(73,360)	-
Additions	43,040	-	43,040
<b>At 31 March 2024</b>	<b>812,543</b>	<b>-</b>	<b>812,543</b>
<b>Accumulated amortisation</b>			
At 1 April 2022	297,087	-	297,087
Amortisation for the year	119,380	-	119,380
At 31 March 2023	416,467	-	416,467
Amortisation for the year	106,244	-	106,244
<b>At 31 March 2024</b>	<b>522,711</b>	<b>-</b>	<b>522,711</b>
<b>Net book value</b>			
<b>At 31 March 2024</b>	<b>289,832</b>	<b>-</b>	<b>289,832</b>
At 31 March 2023	279,676	73,360	353,036

As at 31 March 2023, the computer software, a web-based Home Management systems was still under development and was not depreciated. On 1 February 2024, the computer software was fully developed, and depreciation commenced on the date.

## Notes to the financial statements for the financial year ended 31 March 2024

**5 Trade and other receivables**

	31 March 2024 \$	31 March 2023 \$
Programme fees receivable	635,889	512,229
Grant receivables	1,723,831	2,908,157
Interest income receivables	43,941	63,966
Accrued receivables	81,392	-
Prepayment	32,467	-
	<b>2,517,520</b>	<b>3,484,352</b>

Programme fees receivables are mainly due from patients of Peacehaven and are generally on 7 to 60 (2023 - 7 to 60) days term. Certain patients programme fees receivables will be set off against the Medifund upon review and approval by the Organisation's Medifund committee.

**6 Cash and bank balances**

	31 March 2024 \$	31 March 2023 \$
Cash on hand and at bank	6,924,519	8,440,447
Fixed deposit	9,118,211	7,069,645
Cash and bank balances as per statement of financial position	<b>16,042,730</b>	<b>15,510,092</b>
Less: Monies held on behalf of Medifund account	(1,023,946)	(1,295,933)
Less: Monies held on behalf of FAS account	(87,368)	-
Cash and cash equivalents as per statement of cash flows	<b>14,931,416</b>	<b>14,214,159</b>

The bank balance and fixed deposits are held in the name of The Salvation Army. For financial reporting purposes, the related net interest income attributable to the Fund is credited to the Fund.

Fixed deposits bear interest rates ranging from 0.05% to 3.80% (2023 - 0.03% to 3.80%) per annum with tenures of 1 to 12 months (2023 - 3 to 12 months).

**7 Trade and other payables**

	31 March 2024 \$	31 March 2023 \$
Trade payables	571,494	984,766
Accruals	894,755	271,279
Deposits received	284,139	602,511
Medifund account (Note (a))	1,023,946	1,295,933
Financial Assistance Scheme ("FAS") account (Note (b))	87,368	-
Other payables	135,574	23,650
Grant received in advance	128,890	-
	<b>3,126,166</b>	<b>3,178,139</b>

(a) Medifund is an endowment fund set up by the Singapore government to assist needy Singaporeans to pay for medical care. The amount will be set off against the programme fees receivable from specific patients upon review and approval by the Medifund committee.

(b) The Financial Assistance Scheme ("FAS") is to support a small group of needy Permanent Residents ("PRs") who are on the Medical Fee Exemption Card ("MFEC") or ComCare Long-Term Assistance ("LTA") for their subsidised Intermediate and Long-Term Care ("ILTC") bills incurred at Peacehaven Nursing home. The amount will be set off against the programme fees receivable from specific patients upon review and approval by the FAS committee.

**8 Asset amortisation funds**

	31 March 2024 \$	31 March 2023 \$
At 1 April	1,140,435	1,183,062
Deficit before grant (Note (a))	(487,210)	(545,703)
Grant from General Fund	-	174,410
Transfer from restricted funds (Note 10)	587,910	209,531
Transfer from unrestricted funds (Note 9)	-	119,135
<b>At 31 March</b>	<b>1,241,135</b>	<b>1,140,435</b>

- (a) Deficit before grant represent depreciation of plant and equipment, amortisation of intangible assets and plant and equipment written off for the financial year amounting to \$380,966, \$106,244 and \$Nil (2023 - \$397,573, \$119,380 and \$28,750) respectively.

The asset amortisation funds represent monies already expended on the acquisition of plant and equipment and intangible assets and set aside to meet future depreciation and amortisation expenses.

Notes to the financial statements for the financial year ended 31 March 2024

9 Unrestricted funds

	Unrestricted reserve \$	Development reserve \$	Vehicle reserve \$	Programme reserve \$	Total \$
At 1 April 2022					
Surplus/(deficit) before grant	8,699,574	115,922	1,416,046	2,650,082	12,881,624
Grant from General Fund	478,255	(1,109)	(5,208)	(694,564)	(222,626)
Grant to Programmes	-	-	-	115,050	115,050
Transfer between unrestricted funds	(1,425,876)	-	28,800	-	(1,397,076)
Transfer to asset amortisation fund (Note 8)	(57,600)	-	57,600	-	-
	(74,986)	-	-	(44,149)	(119,135)
At 31 March 2023	7,619,367	114,813	1,497,238	2,026,419	11,257,837
Surplus for the year	139,955	-	34,362	1,961,883	2,136,200
Grant to Programmes	(1,259,240)	-	57,600	-	(1,201,640)
Transfer between unrestricted funds	(57,600)	-	57,600	-	-
Transfer to restricted funds (Note 9)	-	-	-	(1,395,008)	(1,395,008)
<b>At 31 March 2024</b>	<b>6,442,482</b>	<b>114,813</b>	<b>1,646,800</b>	<b>2,593,294</b>	<b>10,797,389</b>

(a) Unrestricted reserve

The unrestricted reserve is a general fund of the Fund to be applied for the general purpose of the Fund in support of its objectives.

(b) Development reserve

This development reserve is a designated fund of the Fund set aside for the works of social justice development.

(c) Vehicle reserve

The vehicle reserve is a designated fund of the Fund set aside for the purpose of replacement for the vehicles in future.



**9 Unrestricted funds (Cont'd)****(d) Programme reserve**

The Programme reserves are funds set aside for the costs of programmes and equipment operated at the Peacehaven Jade Circle building, children education funds, and other special projects approved by The Territorial Management Board. Such special projects are funded by government grants under the Community Silver Trust ("CST") scheme and/or legacy bequests.

The programme reserve comprises of the following reserves:

**(i) Education reserve**

The education reserve is a designated fund of the Fund set aside for the purpose of the children's education.

**(ii) Innovation reserve**

This was a legacy received and the funds are designated for innovation related projects. During the previous financial year, an amount of \$115,050 relating to planned capital expenditure for Peacehaven was transferred to the Organisation's Property Reserve.

**(iii) Renovation reserve**

This renovation reserve is a designated fund of the Fund set aside for the refurbishment of existing toilets at the premises of Peacehaven. The renovation was completed during the financial year.

**(iv) Community Silver Trust**

The CST is a scheme whereby the government will provide a matching grant of one dollar for every donation dollar raised by eligible organisations to fund programmes. The objectives are to encourage more donations and provide additional resources for the service providers in the Intermediate and Long-Term Care Sector and to enhance capabilities and provide value-added services to achieve affordable and higher quality care.

During the financial year, the funds were transferred from unrestricted reserves to restricted reserves to accurately recognised these funds that are for specified purposes.

**(v) Infrastructure Improvement reserve**

This was a legacy received and the funds are designated for improvements to Peacehaven's infrastructure.

Notes to the financial statements for the financial year ended 31 March 2024

10 Restricted funds

	Property reserve \$	Information Technology reserve \$	Education Reserve \$	Renovation reserve \$	Programme reserve \$	Total \$
At 1 April 2022						
(Deficit)/surplus before grant	295,794	29,377	10,000	-	4,187,813	4,522,984
Grant from General Fund	(81,936)	68,768	(2,748)	-	(1,892,839)	(1,908,755)
Grant to Programmes	-	-	-	-	204,633	204,633
Transfer to asset amortisation fund (Note 8)	-	-	-	-	1,397,076	1,397,076
At 31 March 2023						
Surplus/(deficit) before grant	213,858	24,785	7,252	-	3,760,512	4,006,407
Grant from General Fund	-	18,255	-	-	(2,096,606)	(2,078,351)
Grant to Programmes	-	-	-	-	159,777	159,777
Transfer to asset amortisation fund (Note 8)	-	-	-	-	1,201,640	1,201,640
Transfer from unrestricted fund (Note 9)	-	(43,040)	-	-	(544,870)	(587,910)
At 31 March 2024	213,858	-	7,252	-	3,875,461	4,096,571

(a) Property reserve

The donations were raised from Charity Bike 'n' Blade and are restricted for renovation works at the premises of Peacehaven's residential living area and its property upkeep and repair.

(b) Information Technology (IT) reserve

- (i) A grant was received as subsidies by Tech Booster Project initiated by National Council of Social Service of up to 98% of the cost expended by the Children and Youth Group ("CYG") to ramp up ready technologies adoption to enhance operational efficiency, alleviate demand for vacant positions and increase centrality of services.
- (ii) A grant was received to support the cost of running the Senior Digital Online Support Group project. This project seeks to conduct small support groups on a digital platform and to give seniors a face-to-face experience with other group members on an online community.

(c) Education reserve

This was a donation received and the fund is used specifically for education purposes or elevating education standards of Singaporeans and transnational citizens who are vulnerable, identified and are assessed to be under the Ministry of Social and Family Development ("MSF") policies in protecting Children and Youth in general.

**10 Restricted funds (Cont'd)**(d) Renovation reserve

This was a donation received for CYG and the fund is used specifically for the renovation of the premises for counselling work. During the financial year, CYG received the donations and fully utilised for the renovation of the premises for counselling work.

(e) Programme reserve

The Programme reserves are funds to be applied for the specific purposes designated by donor(s) or grantor(s) in support of the Fund's objectives and comprise of the following reserves:

(i) Lien Foundation

This was the donation balance from Lien Foundation for the building of Jade Circle Building. The funds were re-allocated to fund the following Jade Circle's operations as specified by the donors:

- (a) Consultancy and collaborative projects related to documenting, enhancing and scaling the Person-Centred Care model distinct to Jade Circle;
- (b) Expand curricula of training modules in dementia care, including the hire of manpower to support this effort; and
- (c) Community initiatives to serve the seniors living in the vicinity in areas related to dementia such as raising awareness, delaying and managing the condition.

(ii) Community Silver Trust

The CST is a scheme whereby the government will provide a matching grant of one dollar for every donation dollar raised by eligible organisations to fund programmes. The objectives are to encourage more donations and provide additional resources for the service providers in the Intermediate and Long-Term Care Sector and to enhance capabilities and provide value-added services to achieve affordable and higher quality care.

During the financial year, the funds were transferred from unrestricted reserves to restricted reserves to accurately recognised these funds that are for specified purposes.

As of the financial year end, the unutilised CST funds amounted to \$679,639. The unutilised grants are subject to the following expiry dates:

<u>Expiry date</u>	<b>31 March 2024</b>
	\$
31 March 2025	89,255
31 March 2026	182,378
31 March 2027	274,200
31 March 2028	133,806
	<b>679,639</b>

(iii) Sayang Sayang Fund

Sayang Sayang Fund was a Community Impact Fund established by the Community Foundation of Singapore ("CFS") that aims to provide appropriate support to alleviate the impact of the COVID-19 pandemic to the local community. The funds were used to design and implement a series of chair-based exercise videos for the residents in Peacehaven.

**10 Restricted funds (Cont'd)**

(iv) Programme reserve for Children and Youth Programme

The funds received for the following programme are restricted for the operation of the programme only:

a) Gracehaven Children's Home

Gracehaven Children's Home provides residential care services to protect and/or rehabilitate children and youths form a key portion of the portfolio of services offered by the Group. Many of these services involve the application of homebased intervention to reunify residents with their natural families. Gracehaven Children's Home operates mixed gender residential services which provides multiple residential care programmes.

b) Gracehaven IPAC

Gracehaven IPAC is a programme under Gracehaven Children's Home whereby allows children under child protection to be temporarily cared for till their more permanent placement in the most appropriate care environment.

c) Gracehaven Fostering

Gracehaven Fostering is a non-residential based services whereby it is fostering agency arm of the Group to collaborate with dedicated foster families, offer a safe and secure home for children and young individuals in need of care and protection. These children come to the Group for temporary support, as circumstances prevent their families from providing adequate care.

d) Gracehaven OBF

Gracehaven OBF is a funding to the Group to provide fostering services; and residential care services for clients selected for Outcomes-Based Funding Pilot programme.

e) The Haven

The Haven provides residential care services to protect and/or rehabilitate children and youths form a key portion of the portfolio of services offered by the Group. Many of these services involve the application of homebased intervention to reunify residents with their natural families. The Haven operates mixed gender residential services which offers a small group home environment.

f) Kids-in-Play

Kids-in-Play is a non-residential based services whereby this programme provides a child-centric approach in supporting families affected by parental incarceration through casework management, counselling and practical help or referrals for assistance - with the eventual aim of facilitating the reintegration of former inmates with their families and the community upon release.

**10 Restricted funds (Cont'd)**

- (v) Programme reserve for Children and Youth Programme (Cont'd)
- g) Youth Development Centre  
Youth Development Centre provides aftercare services to children and young persons who were either discharged from residential homes or those who are in non-residential care but require further mentoring.
- h) Befrienders for Families  
Befrienders For Families is a programme to help support families that have been reunited with their children by connecting each family with a group of volunteer befrienders.
- (vi) True Hearts Mentoring Programme reserve  
This was a donation received from True Hearts Connection for the purpose of supporting the True Hearts Mentoring programme at The Haven. The fund is used specifically for programmes, activities, outings and clothing for special events.
- (vii) BizCamp  
This was a grant received from Give2Asia's Starbucks Fund which supports a 10-day camp to impart entrepreneurial skills for about 25 primarily at-risk or disadvantaged youth in Singapore to encourage entrepreneurial mindsets and build skills in confidence and self-belief amongst the youth through a 70-hour structured curriculum and the funds will support manpower for planning and implementing the program, facilitator and trainer fees, venue, and food and other camp-related costs.
- (viii) Youth Mental Health  
This was a grant received from Give2Asia's Starbucks Fund which supports a youth mental health resilience program that aims to reduce mental health risks of approximately 60 vulnerable youth from low-income backgrounds in Singapore and the funds will be allocated for staff salaries, travel expenses, project supplies and equipment, food, property rental, program costs, and overhead expenses.
- (ix) Financial Assistance reserve  
This was a donation received for the purpose of providing financial assistance to clients under the Aftercare Support Programme. This fund is used to kickstart their employment upon release from prison with a maximum amount of \$300.00 to be disbursed to each client.

**11 Donations**

	31 March 2024 \$	31 March 2023 \$
Donations	7,513,920	6,936,016
Donation-in-kind	371,503	21,361
	<u>7,885,423</u>	<u>6,957,377</u>

## Notes to the financial statements for the financial year ended 31 March 2024

**12 Investment income**

	31 March 2024 \$	31 March 2023 \$
Fixed and short-term deposit interest income	196,688	126,807
Realised gain on foreign exchange on fixed and short-term deposit interest	26,314	-
	<u>223,002</u>	<u>126,807</u>

Interest earned through the Organisation's investment activities are allocated to the Fund based on an internal allocation method applied on a consistent basis approved by the Territorial Management Board.

**13 Funding from government**

	31 March 2024 \$	31 March 2023 \$
Ministry of Health ("MOH") / Agency for Integrated Care ("AIC")	16,097,968	14,961,253
Community Silver Trust grant	507,799	347,327
Ministry of Social and Family Development ("MSF")	5,821,458	5,112,468
National Council of Social Services ("NCSS")	48,435	101,565
Others	122,438	192,486
	<u>22,598,098</u>	<u>20,715,099</u>

**14 Funding from government - others**

	31 March 2024 \$	31 March 2023 \$
Senior Employment Credit	22,960	-
CPF Transition Offset	5,614	-
Jobs Growth Incentive Payout	17,410	-
Enabling Employment Credit Scheme	27,438	-
Training Grant	6,103	-
Government Paid Leave Scheme	23,675	-
MSF Courage-to-Care Award (Note (a))	-	40,365
Others	-	35,695
	<u>103,200</u>	<u>76,060</u>

- (a) MSF and The Courage Fund<sup>1</sup> jointly awarded the Courage-To-Care (CTC) Award to staff working in eligible Social Service Agencies. The CTC Award is to show appreciation for social services staff who have stepped up beyond their normal call of duties during the COVID-19 outbreak. The token of appreciation was provided on a lump-sum basis at \$500 per eligible staff (\$585 including Employers' CPF for Singaporeans/Singapore PRs).

Note:

- <sup>1</sup> The Courage Fund was first established in 2003 when Singapore was hit by the SARS outbreak. Fellow Singaporeans donated generously to the Fund to support those who were affected by the outbreak. In this same spirit of uniting the community to support one another through difficult times, Community Chest has rallied the community to provide relief and support to those affected by the COVID-19 situation.

**15 Manpower costs**

	31 March 2024 \$	31 March 2023 \$(Restated) \$
Employees' salaries and bonuses	19,526,902	18,006,032
Central Provident Fund contributions	3,308,234	3,101,322
Other short-term benefits	1,696,705	1,546,351
Contract manpower services	1,214,017	999,635
	<b>25,745,858</b>	<b>23,653,340</b>

**Presented as:**

	31 March 2024 \$	31 March 2023 \$(Restated) \$
Costs of generating voluntary income		
- Manpower costs	624,611	667,025
Costs of charitable activities		
- Manpower costs		
Eldercare	16,006,183	14,782,469
Children and Youth	7,105,018	6,168,916
Migrant Workers Ministry	483,395	450,006
Community and Other Services	1,112,853	1,143,822
Governance costs		
- Manpower costs	413,798	441,102
	<b>25,745,858</b>	<b>23,653,340</b>

**Notes to the financial statements for the financial year ended 31 March 2024**

**16 Other operating and administrative costs**

	31 March 2024 \$	31 March 2023 \$(Restated)
Auditors' remuneration	209,601	188,100
Bank charges	41,315	37,212
Education and pocket money expenses	246,301	179,733
Financial assistance	515,588	394,620
Food expenses	2,482,619	2,570,242
Housekeeping	115,129	108,923
IT expenses	732,285	636,835
Medical supplies	1,753,275	1,595,362
Non property Insurance	107,470	38,382
Other expenses	91,496	121,375
Other Repair and maintenance	813,656	1,061,176
Postage and communication	134,099	177,620
Printing and stationery	102,787	87,320
Professional fees	48,648	4,074
Property repair and maintenance	1,212,667	1,360,063
Publicity and Newsletters	82,355	95,637
Rental of building	2,170,241	2,007,884
Rental of equipment and furnishings	57,303	36,449
Special event	734,257	453,865
Travelling expenses	1,113,636	1,275,364
Utilities	1,111,612	777,390
	<b>13,876,340</b>	<b>13,207,626</b>

**Presented as:**

	31 March 2024 \$	31 March 2023 \$(Restated)
Costs of generating voluntary income		
- Operating and administrative costs	98,747	247,656
Costs of charitable activities		
- Operating and administrative costs	13,452,382	12,611,442
Governance costs		
- Operating and administrative costs	325,211	348,528
	<b>13,876,340</b>	<b>13,207,626</b>



## Notes to the financial statements for the financial year ended 31 March 2024

**17 Tax-deductible donation receipts**

The Fund enjoys concessionary tax treatment whereby qualifying donors are granted tax deductions for the donations made to the Fund. This status is effective for the period from 1 July 2022 to 30 June 2025 under the Institutions of a Public Character (“IPC”) Scheme.

There were no fund-raising appeals held by the Organisation specifically for the benefit of the Fund with gross receipts exceeding \$1 million in the current and previous financial years.

Included in the donation income recognised in the statement of financial activities is the following amount of tax-deductible donation receipts:

	31 March 2024 \$	31 March 2023 \$
Total value of tax-deductible donation receipts issued	5,111,545	5,807,131

**18 Significant related party transactions**

## (a) Transaction with other units of the Organisation

In addition to the related party information disclosed elsewhere in the financial statements, the following are significant related party transactions between the Fund and other units of the Organisation at agreed rates:

	31 March 2024 \$	31 March 2023 \$
Grant from General Fund, Singapore	159,777	494,093
Costs of charitable activities:		
<u>Headquarters, Singapore</u>		
- Contribution to laptop purchase	(2,700)	(3,330)
- Contribution to staff training	(112,140)	(128,940)
- Contribution to medical fees	(5,400)	(6,660)
- Contribution to property maintenance	(1,924,993)	1,744,638
<u>Red Shield Industries Thrift Store</u>		
- Purchase of housekeeping items	-	(910)
<u>William Booth Corps</u>		
- Usage of premises	-	(375)

## (b) Compensation of key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Organisation, directly or indirectly, including governing board members and key officers of the Organisation. Remuneration only applies to executive officers of the Singapore Social Fund Board, Territorial Management Board and the District Business Board, and such amounts are recorded by the Headquarters, Singapore. There were no claims by the key management personnel for services provided to the Fund, either by reimbursements or providing the key management with an allowance or by direct payment to a third party during the current and previous financial year.

## 19 Taxation

The Fund is part of the operations of The Salvation Army, Singapore, which is registered as an exempt charity under the Charities Act 1994 and is exempted from income tax under the provision of Section 13(1)(zm) of the Income Tax Act 1947.

## 20 Fund management

The Singapore Social Fund Board reviews the Social Fund's unrestricted reserves annually to ensure that the Fund will be able to continue as a going concern. The reserve target in each Fund is established at a level below 2 years of Fund's annual operating expenditure.

## 21 Comparative information

- (a) In the previous financial year, staff costs and operating related expenses charged by the Organisation are presented together as "Support costs". Comparatives figures have been adjusted to conform to the current year's presentation. There is no impact on the financial performance in relation to the financial year ended 31 March 2023.

The following table summarises the impacts on the Fund's financial statements:

	As previously Reported	Restatement	As restated
<b>Statement of financial activities</b>			
At 31 March 2023:			
<u>Unrestricted fund</u>			
<u>Expenditure</u>			
Cost of generating funds			
- Manpower costs	427,002	201,527	628,529
- Operating and administrative costs	524,246	(300,489)	223,757
- Other fundraising costs	8,419	547,829	556,248
- Support costs	88,811	(88,811)	-
Cost of charitable activities			
- Manpower costs			
Eldercare	12,235,209	2,338,990	14,574,199
Children and Youth	39,497	102,876	142,373
Migrant Workers Ministry	376,336	73,670	450,006
Community and Other Services	1,097,676	(16,427)	1,081,249
- Operating and administrative costs	10,143,209	516,519	10,659,728
- Support costs	3,568,409	(3,568,409)	-
Governance costs			
- Manpower costs	142,334	228,023	370,357
- Operating and administrative costs	179,286	111,416	290,702
- Support costs	146,714	(146,714)	-

**21 Comparative information (Cont'd)**

	As previously Reported	Restatement	As restated
<b>Statement of financial activities</b>			
At 31 March 2023:			
<u>Restricted fund</u>			
<u>Expenditure</u>			
Cost of generating funds			
- Manpower costs	-	38,496	38,496
- Operating and administrative costs	-	23,899	23,899
- Other fundraising costs	-	23,446	23,446
- Support costs	17,643	(17,643)	-
Cost of charitable activities			
- Manpower costs			
Children and Youth	5,576,353	450,190	6,026,543
- Operating and administrative costs	1,865,001	86,713	1,951,714
- Support costs	709,077	(709,077)	-
Governance costs			
- Manpower costs	-	70,745	70,745
- Operating and administrative costs	24,595	33,231	57,826

- (b) In the previous financial year, “Grant from Headquarters, Singapore” was presented as “Transfer from General Fund, Singapore” in the statement of financial activities. Comparatives figures have been reclassified to conform to the current year’s presentation. There is no impact on the financial performance in relation to the financial year ended 31 March 2023.

	As previously Reported	Restatement	As restated
<b>Statement of financial activities</b>			
At 31 March 2023:			
<u>Unrestricted funds</u>			
Grant from Headquarters, Singapore	-	115,050	115,050
Transfer from General Fund, Singapore	115,050	(115,050)	-
Grant to Programmes	-	(1,397,076)	(1,397,076)
Transfer between funds	(1,516,211)	1,397,076	(119,135)
<u>Asset amortisation funds</u>			
Grant from Headquarters, Singapore	-	174,410	174,410
Transfer from General Fund, Singapore	174,410	(174,410)	-
<u>Restricted funds</u>			
Grant to Programmes	-	1,397,076	1,397,076
Transfer between funds	1,187,545	(1,397,076)	(209,531)

**22 Event after the reporting period**

The Salvation Army International Headquarters has officially approved the renaming of the Singapore District Business Board to the Singapore Regional Business Board, effective 1 October 2024.